

**UNIVERSITAS INDONESIA  
DAN ENTITAS ANAK/AND SUBSIDIARIES**

**LAPORAN KEUANGAN KONSOLIDASIAN/  
CONSOLIDATED FINANCIAL STATEMENTS**

**31 DESEMBER/DECEMBER 2021**



**UNIVERSITAS INDONESIA**

*Veritas, Probitas, Iustitia*

Kampus Selemba Jl. Salemba Raya No. 4, Jakarta 10430  
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**SURAT PERNYATAAN PIMPINAN UNIVERSITAS  
TENTANG TANGGUNG JAWAB ATAS LAPORAN  
KEUANGAN KONSOLIDASIAN PADA TANGGAL  
DAN UNTUK TAHUN-TAHUN YANG BERAKHIR  
31 DESEMBER 2021 DAN 2020  
UNIVERSITAS INDONESIA**

**CHAIRMEN OF THE UNIVERSITY'S STATEMENT  
ON THE RESPONSIBILITY FOR CONSOLIDATED  
THE FINANCIAL STATEMENTS AS AT  
AND FOR THE YEARS ENDED  
31 DECEMBER 2021 AND 2020  
UNIVERSITAS INDONESIA**

Kami yang bertanda tangan di bawah ini menyatakan bahwa:

1. Kami bertanggung jawab atas penyusunan dan penyajian laporan keuangan konsolidasian Universitas Indonesia dan entitas anak ("Universitas");
2. Laporan keuangan konsolidasian Universitas disusun dan disajikan sesuai dengan Standar Akuntansi Keuangan di Indonesia;
3. a. Semua informasi dalam laporan keuangan konsolidasian Universitas telah dimuat secara lengkap dan benar;
- b. Laporan keuangan konsolidasian Universitas tidak mengandung informasi dan fakta material yang tidak benar, dan tidak menghilangkan informasi atau fakta material;
4. Kami bertanggung jawab atas sistem pengendalian internal Universitas.

Demikian pernyataan ini dibuat dengan sebenarnya.

*We, the undersigned declare that:*

1. *We are responsible for the preparation and presentation of Universitas Indonesia and subsidiaries ("University") consolidated financial statements;*
2. *The University's consolidated financial statements have been prepared and presented in accordance with Indonesian Financial Accounting Standards;*
3. a. *All information in the University's consolidated financial statements has been disclosed in a complete and truthful manner;*
- b. *University's consolidated financial statements do not contain any incorrect information or material fact, nor do they omit information or material facts;*
4. *We are responsible for the University's internal control system.*

*This statement has been made truthfully.*

Depok, 18 April/April 2022

Atas nama dan mewakili Pimpinan Universitas/For and on behalf of the Chairmen of the University

**Prof. Ari Kuncoro, S.E., M.A., Ph.D**  
Rektor/Rector

**Vita Silvira S.E., MBA**  
Wakil Rektor Bidang Keuangan dan Logistik/ Vice  
Rector of Finance and Logistic



**LAPORAN AUDITOR INDEPENDEN  
KEPADA MAJELIS WALI AMANAT**

**INDEPENDENT AUDITORS' REPORT  
TO THE BOARD OF TRUSTEES**

**UNIVERSITAS INDONESIA**

Kami telah mengaudit laporan keuangan konsolidasian Universitas Indonesia dan entitas anaknya ("Universitas") terlampir, yang terdiri dari laporan posisi keuangan konsolidasian tanggal 31 Desember 2021, serta laporan aktivitas, laporan perubahan aset neto dan laporan arus kas konsolidasian untuk tahun yang berakhir pada tanggal tersebut, dan suatu ikhtisar kebijakan akuntansi signifikan dan informasi penjelasan lainnya.

*We have audited the accompanying consolidated financial statements of Universitas Indonesia and its subsidiaries ("University"), which comprise the consolidated statement of financial position as at 31 December 2021, and the consolidated statements of activities, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.*

**Tanggung jawab manajemen atas laporan keuangan konsolidasian**

Manajemen bertanggung jawab atas penyusunan dan penyajian wajar laporan keuangan konsolidasian ini sesuai dengan Standar Akuntansi Keuangan di Indonesia, dan atas pengendalian internal yang dianggap perlu oleh manajemen untuk memungkinkan penyusunan laporan keuangan konsolidasian yang bebas dari kesalahan penyajian material, baik yang disebabkan oleh kecurangan maupun kesalahan.

**Management's responsibility for the consolidated financial statements**

*Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with the Indonesian Financial Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.*

**Tanggung jawab Auditor**

Tanggung jawab kami adalah untuk menyatakan suatu opini atas laporan keuangan konsolidasian ini berdasarkan audit kami. Kami melaksanakan audit kami berdasarkan Standar Audit yang ditetapkan oleh Institut Akuntan Publik Indonesia. Standar tersebut mengharuskan kami untuk mematuhi ketentuan etika serta merencanakan dan melaksanakan audit untuk memperoleh keyakinan memadai tentang apakah laporan keuangan konsolidasian bebas dari kesalahan penyajian material.

**Auditors' responsibility**

*Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with the Standards on Auditing established by the Indonesian Institute of Certified Public Accountants. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.*

Suatu audit melibatkan pelaksanaan prosedur untuk memperoleh bukti audit tentang angka-angka dan pengungkapan dalam laporan keuangan konsolidasian. Prosedur yang dipilih bergantung pada pertimbangan auditor, termasuk penilaian atas risiko kesalahan penyajian material dalam laporan keuangan konsolidasian, baik yang disebabkan oleh kecurangan maupun kesalahan. Dalam melakukan penilaian risiko tersebut, auditor mempertimbangkan pengendalian internal yang relevan dengan penyusunan dan penyajian wajar laporan keuangan konsolidasian entitas untuk merancang prosedur audit yang tepat sesuai dengan kondisinya, tetapi bukan untuk tujuan menyatakan opini atas keefektifitasan pengendalian internal entitas. Suatu audit juga mencakup pengevaluasian atas ketepatan kebijakan akuntansi yang digunakan dan kewajaran estimasi akuntansi yang dibuat oleh manajemen, serta pengevaluasian atas penyajian laporan keuangan konsolidasian secara keseluruhan.

*An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.*

**Kantor Akuntan Publik Tanudiredja, Wibisana, Rintis & Rekan**

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Kami yakin bahwa bukti audit yang telah kami peroleh adalah cukup dan tepat untuk menyediakan suatu basis bagi opini audit kami.

#### **Opini**

Menurut opini kami, laporan keuangan konsolidasian terlampir menyajikan secara wajar, dalam semua hal yang material, posisi keuangan konsolidasian Universitas tanggal 31 Desember 2021, serta aktivitas dan arus kas konsolidasiannya untuk tahun yang berakhir pada tanggal tersebut, sesuai dengan Standar Akuntansi Keuangan di Indonesia.

*We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.*

#### **Opinion**

*In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of University as at 31 December 2021, and their consolidated activities and cash flows for the year then ended, in accordance with Indonesian Financial Accounting Standards.*

JAKARTA,  
18 April 2022

**Toto Harsono, S.E.**

Izin Akuntan Publik/License of Public Accountant No. AP.1122

**UNIVERSITAS INDONESIA  
DAN ENTITAS ANAK/AND SUBSIDIARIES**

**LAPORAN POSISI KEUANGAN  
KONSOLIDASIAN  
31 DESEMBER 2021**  
(Dinyatakan dalam jutaan Rupiah,  
kecuali dinyatakan lain)

**CONSOLIDATED STATEMENT OF  
FINANCIAL POSITION  
AS AT 31 DECEMBER 2021**  
(Expressed in millions of Rupiah,  
unless otherwise stated)

|                                            | <u>2021</u>             | <u>Catatan/<br/>Notes</u> | <u>2020</u>             |                                             |
|--------------------------------------------|-------------------------|---------------------------|-------------------------|---------------------------------------------|
| <b>ASET</b>                                |                         |                           |                         | <b>ASSETS</b>                               |
| <b>ASET LANCAR</b>                         |                         |                           |                         | <b>CURRENT ASSETS</b>                       |
| Kas dan setara kas                         | 2,005,736               | 5                         | 1,497,640               | Cash and cash equivalents                   |
| Investasi jangka pendek                    | 14,115                  |                           | 20,189                  | Short-term investments                      |
| Piutang usaha dan lain-lain                | 145,480                 |                           | 145,315                 | Trade and other receivables                 |
| Biaya dibayar di muka                      | 14,563                  |                           | 10,772                  | Prepaid expenses                            |
| Persediaan                                 | <u>49,123</u>           |                           | <u>48,378</u>           | Inventories                                 |
|                                            | <u>2,229,017</u>        |                           | <u>1,722,294</u>        |                                             |
| <b>ASET TIDAK LANCAR</b>                   |                         |                           |                         | <b>NON-CURRENT ASSETS</b>                   |
| Investasi jangka panjang                   | 39,632                  |                           | 31,815                  | Long-term investments                       |
| Aset tetap                                 | 3,467,712               | 6                         | 3,629,781               | Fixed assets                                |
| Dana abadi                                 | 114,813                 | 7                         | 61,889                  | Endowment funds                             |
| Aset lain-lain                             | <u>20,331</u>           |                           | <u>17,022</u>           | Other assets                                |
|                                            | <u>3,642,488</u>        |                           | <u>3,740,507</u>        |                                             |
| <b>JUMLAH ASET</b>                         | <u><u>5,871,505</u></u> |                           | <u><u>5,462,801</u></u> | <b>TOTAL ASSETS</b>                         |
| <b>LIABILITAS</b>                          |                         |                           |                         | <b>LIABILITIES</b>                          |
| <b>LIABILITAS JANGKA PENDEK</b>            |                         |                           |                         | <b>CURRENT LIABILITIES</b>                  |
| Utang usaha dan lain-lain                  | 136,217                 | 8                         | 101,201                 | Trade and other payables                    |
| Akrual                                     | 61,960                  | 9                         | 48,062                  | Accruals                                    |
| Utang pajak lainnya                        | 13,502                  |                           | 11,370                  | Other tax payables                          |
| Pendapatan diterima di muka                | <u>170,103</u>          | 10                        | <u>145,360</u>          | Unearned revenues                           |
|                                            | <u>381,782</u>          |                           | <u>305,993</u>          |                                             |
| <b>LIABILITAS JANGKA PANJANG</b>           |                         |                           |                         | <b>NON-CURRENT LIABILITIES</b>              |
| Pendapatan diterima di muka                | 894,069                 | 10                        | 991,358                 | Unearned revenues                           |
| Kewajiban imbalan pasca kerja              | <u>65,850</u>           | 11                        | <u>78,850</u>           | Post-employment benefit obligations         |
|                                            | <u>959,919</u>          |                           | <u>1,070,208</u>        |                                             |
| <b>JUMLAH LIABILITAS</b>                   | <u><u>1,341,701</u></u> |                           | <u><u>1,376,201</u></u> | <b>TOTAL LIABILITIES</b>                    |
| <b>ASET NETO</b>                           |                         |                           |                         | <b>NET ASSETS</b>                           |
| Aset neto tidak terikat                    | 4,249,425               |                           | 3,860,636               | Unrestricted net assets                     |
| Aset neto terikat temporer                 | 202,887                 |                           | 200,615                 | Temporarily restricted net assets           |
| Aset neto terikat permanen                 | <u>77,492</u>           |                           | <u>25,349</u>           | Permanently restricted net assets           |
| <b>JUMLAH ASET NETO</b>                    | <u><u>4,529,804</u></u> |                           | <u><u>4,086,600</u></u> | <b>TOTAL NET ASSETS</b>                     |
| <b>JUMLAH LIABILITAS DAN<br/>ASET NETO</b> | <u><u>5,871,505</u></u> |                           | <u><u>5,462,801</u></u> | <b>TOTAL LIABILITIES AND<br/>NET ASSETS</b> |

**UNIVERSITAS INDONESIA  
DAN ENTITAS ANAK/AND SUBSIDIARIES**

**LAPORAN AKTIVITAS KONSOLIDASIAN  
UNTUK TAHUN YANG BERAKHIR  
31 DESEMBER 2021**

(Dinyatakan dalam jutaan Rupiah,  
kecuali dinyatakan lain)

**CONSOLIDATED STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED  
31 DECEMBER 2021**

(Expressed in millions of Rupiah,  
unless otherwise stated)

|                                                | 2021               | Catatan/<br>Notes | 2020               |                                                          |
|------------------------------------------------|--------------------|-------------------|--------------------|----------------------------------------------------------|
| <b>ASET NETO TIDAK TERIKAT</b>                 |                    |                   |                    | <b>UNRESTRICTED NET ASSETS</b>                           |
| <b>PENDAPATAN</b>                              |                    |                   |                    | <b>REVENUES</b>                                          |
| Operasional                                    | 2,297,703          | 12                | 1,917,849          | Operational                                              |
| BPPTN/APBN*)                                   | 561,844            | 12                | 577,194            | BPPTN/APBN*)                                             |
| Hibah/sumbangan                                | 196,383            | 12                | 203,913            | Grants/donations                                         |
| Lain-lain                                      | 45,515             | 12                | 51,814             | Others                                                   |
|                                                | 3,101,445          |                   | 2,750,770          |                                                          |
| Aset neto terbebaskan<br>dari pembatasannya    | 756                | 12                | 477                | Net assets released<br>from restrictions                 |
| <b>JUMLAH PENDAPATAN</b>                       | <b>3,102,201</b>   |                   | <b>2,751,247</b>   | <b>TOTAL REVENUES</b>                                    |
| <b>BEBAN</b>                                   |                    |                   |                    | <b>EXPENSES</b>                                          |
| Operasi                                        | (2,341,259)        |                   | (2,229,434)        | Operating                                                |
| Penyusutan dan amortisasi                      | (342,343)          |                   | (351,585)          | Depreciation and amortisation                            |
| Lain-lain                                      | (48,086)           |                   | (16,817)           | Others                                                   |
| <b>JUMLAH BEBAN</b>                            | <b>(2,731,688)</b> | 13                | <b>(2,597,836)</b> | <b>TOTAL EXPENSES</b>                                    |
| <b>Kenaikan aset neto<br/>tidak terikat</b>    | <b>370,513</b>     |                   | <b>153,411</b>     | <b>Increase in unrestricted<br/>net assets</b>           |
| <b>ASET NETO<br/>TERIKAT TEMPORER</b>          |                    |                   |                    | <b>TEMPORARILY<br/>RESTRICTED NET ASSETS</b>             |
| <b>PENDAPATAN</b>                              |                    |                   |                    | <b>REVENUES</b>                                          |
| Hibah/sumbangan                                | 943                |                   | 546                | Grants/donations                                         |
| Lain-lain                                      | 2,085              |                   | 2,443              | Others                                                   |
|                                                | 3,028              |                   | 2,989              |                                                          |
| Aset neto terbebaskan<br>dari pembatasannya    | (756)              |                   | (477)              | Net assets released<br>from restrictions                 |
| <b>JUMLAH PENDAPATAN</b>                       | <b>2,272</b>       |                   | <b>2,512</b>       | <b>TOTAL REVENUES</b>                                    |
| <b>Kenaikan aset neto<br/>terikat temporer</b> | <b>2,272</b>       |                   | <b>2,512</b>       | <b>Increase in temporarily<br/>restricted net assets</b> |

\*) BPPTN : Bantuan Pendanaan Perguruan Tinggi Negeri  
APBN : Anggaran Pendapatan Belanja Negara

\*) BPPTN : Assistance Funding for State Universities  
APBN : State Budget Funds

**UNIVERSITAS INDONESIA  
DAN ENTITAS ANAK/AND SUBSIDIARIES**

**LAPORAN AKTIVITAS KONSOLIDASIAN  
UNTUK TAHUN YANG BERAKHIR  
31 DESEMBER 2021**  
(Dinyatakan dalam jutaan Rupiah,  
kecuali dinyatakan lain)

**CONSOLIDATED STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED  
31 DECEMBER 2021**  
(Expressed in millions of Rupiah,  
unless otherwise stated)

|                                                                                                          | <u>2021</u>    | <u>Catatan/<br/>Notes</u> | <u>2020</u>    |                                                                                           |
|----------------------------------------------------------------------------------------------------------|----------------|---------------------------|----------------|-------------------------------------------------------------------------------------------|
| <b>ASET NETO<br/>TERIKAT PERMANEN</b>                                                                    |                |                           |                | <b>PERMANENTLY<br/>RESTRICTED NET ASSETS</b>                                              |
| <b>PENDAPATAN</b>                                                                                        |                |                           |                | <b>REVENUES</b>                                                                           |
| Hibah/sumbangan                                                                                          | 51,844         |                           | -              | Grants/donations                                                                          |
| Lain-lain                                                                                                | <u>299</u>     |                           | <u>302</u>     | Others                                                                                    |
| <b>Kenaikan aset neto<br/>terikat permanen</b>                                                           | <u>52,143</u>  |                           | <u>302</u>     | <b>Increase in permanently<br/>restricted net assets</b>                                  |
| <b>KENAIKAN ASET NETO<br/>SEBELUM PAJAK<br/>PENGHASILAN</b>                                              | <u>424,928</u> |                           | <u>156,225</u> | <b>INCREASE IN NET ASSETS<br/>BEFORE INCOME TAX</b>                                       |
| Beban pajak penghasilan                                                                                  | <u>-</u>       | 14                        | <u>-</u>       | Income tax expenses                                                                       |
| <b>KENAIKAN ASET NETO<br/>SETELAH PAJAK<br/>PENGHASILAN</b>                                              | 424,928        |                           | 156,225        | <b>INCREASE IN NET<br/>ASSETS AFTER<br/>INCOME TAX</b>                                    |
| <b>Penghasilan komprehensif<br/>lainnya:</b>                                                             |                |                           |                | <b>Other comprehensive<br/>income:</b>                                                    |
| Perubahan nilai wajar dari<br>investasi jangka pendek<br>dan jangka panjang                              | 560            |                           | 391            | Changes in the fair value of<br>short-term and<br>long-term investment                    |
| Pengukuran kembali kewajiban<br>imbalan pasca kerja                                                      | <u>17,716</u>  | 11                        | <u>(6,333)</u> | Remeasurements of<br>post-employment<br>benefit obligations                               |
|                                                                                                          | <u>18,276</u>  |                           | <u>(5,942)</u> |                                                                                           |
| <b>KENAIKAN ASET NETO<br/>SETELAH PAJAK<br/>PENGHASILAN DAN<br/>PENGHASILAN<br/>KOMPREHENSIF LAINNYA</b> | <u>443,204</u> |                           | <u>150,283</u> | <b>INCREASE IN NET ASSETS<br/>AFTER INCOME TAX<br/>AND OTHER<br/>COMPREHENSIVE INCOME</b> |

**UNIVERSITAS INDONESIA  
DAN ENTITAS ANAK/AND SUBSIDIARIES**

**LAPORAN ARUS KAS KONSOLIDASIAN  
UNTUK TAHUN YANG BERAKHIR  
31 DESEMBER 2021**  
(Dinyatakan dalam jutaan Rupiah,  
kecuali dinyatakan lain)

**CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED  
31 DECEMBER 2021**  
(Expressed in millions of Rupiah,  
unless otherwise stated)

|                                                                                     | <u>2021</u>    | <u>Catatan/<br/>Notes</u> | <u>2020</u>     |                                                                                  |
|-------------------------------------------------------------------------------------|----------------|---------------------------|-----------------|----------------------------------------------------------------------------------|
| <b>Arus kas dari aktivitas operasi</b>                                              |                |                           |                 | <b>Cash flows from<br/>operating activities</b>                                  |
| Kenaikan aset neto<br>sebelum pajak penghasilan                                     | 424,928        |                           | 156,225         | Increase in net<br>assets before income tax                                      |
| Penambahan/(pengurangan) item<br>yang tidak mempengaruhi<br>arus kas operasi:       |                |                           |                 | Add/(deduct) items not affecting<br>operating cash flows:                        |
| Provisi penurunan nilai piutang                                                     | 6,720          |                           | 3,244           | Provision for impairment<br>of receivables                                       |
| Penyusutan                                                                          | 332,167        | 6                         | 340,934         | Depreciation                                                                     |
| Amortisasi                                                                          | 10,176         |                           | 10,651          | Amortisation                                                                     |
| Kewajiban imbalan pasca kerja<br>(Keuntungan)/kerugian atas<br>penjualan aset tetap | 9,506<br>(497) | 11                        | 8,895<br>1,641  | Post-employment benefit<br>obligations<br>(Gain)/loss on sale<br>of fixed assets |
| Pendapatan bunga<br>deposito dan jasa giro                                          | (41,559)       |                           | (52,249)        | Finance income from<br>deposit and giro                                          |
| Pendapatan dana abadi                                                               | (52,924)       |                           | (364)           | Endowment funds income                                                           |
| Aset tetap yang diperoleh<br>melalui hibah atau sumbangan                           | (14,048)       | 16                        | (66,565)        | Fixed assets acquired<br>through grants or donations                             |
| Selisih kurs mata uang asing<br>yang belum direalisasi                              | 1,272          |                           | 1,578           | Unrealised foreign<br>exchanges difference                                       |
|                                                                                     | <u>675,741</u> |                           | <u>403,990</u>  |                                                                                  |
| Perubahan modal kerja:                                                              |                |                           |                 | Changes in working capital:                                                      |
| Piutang usaha dan lain-lain                                                         | (6,885)        |                           | (81,325)        | Trade and other receivables                                                      |
| Biaya dibayar di muka                                                               | (3,791)        |                           | 4,989           | Prepaid expenses                                                                 |
| Persediaan                                                                          | (745)          |                           | (25,347)        | Inventories                                                                      |
| Aset lain-lain                                                                      | (13,485)       |                           | (11,939)        | Other assets                                                                     |
| Utang usaha dan lain-lain                                                           | 36,965         | 8,16                      | (3,408)         | Trade and other payables                                                         |
| Akrual                                                                              | 13,898         | 9                         | 2,663           | Accruals                                                                         |
| Utang pajak lainnya                                                                 | 2,132          |                           | (1,514)         | Other tax payables                                                               |
| Pendapatan diterima di muka                                                         | (72,546)       | 10                        | (3,622)         | Unearned revenues                                                                |
| Pembayaran kewajiban imbalan<br>pasca kerja                                         | (4,790)        | 11                        | (4,223)         | Payments of employee benefit<br>obligations                                      |
| Penerimaan dari pendapatan bunga<br>deposito dan jasa giro                          | 41,559         |                           | 52,249          | Receipt of finance income<br>from deposit and giro                               |
|                                                                                     | <u>(7,688)</u> |                           | <u>(71,477)</u> |                                                                                  |
| <b>Arus kas bersih yang diperoleh<br/>dari aktivitas operasi</b>                    | <u>668,053</u> |                           | <u>332,513</u>  | <b>Net cash flows provided from<br/>operating activities</b>                     |

**UNIVERSITAS INDONESIA  
DAN ENTITAS ANAK/AND SUBSIDIARIES**

**LAPORAN ARUS KAS KONSOLIDASIAN  
UNTUK TAHUN YANG BERAKHIR  
31 DESEMBER 2021**  
(Dinyatakan dalam jutaan Rupiah,  
kecuali dinyatakan lain)

**CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED  
31 DECEMBER 2021**  
(Expressed in millions of Rupiah,  
unless otherwise stated)

|                                                                 | <u>2021</u>      | <u>Catatan/<br/>Notes</u> | <u>2020</u>      |                                                               |
|-----------------------------------------------------------------|------------------|---------------------------|------------------|---------------------------------------------------------------|
| <b>Arus kas dari aktivitas investasi</b>                        |                  |                           |                  | <b>Cash flows from investing activities</b>                   |
| Penerimaan atas penjualan investasi jangka pendek               | 6,634            |                           | -                | Receipt from sales of short-term investments                  |
| Penambahan investasi jangka pendek                              | -                |                           | (5,663)          | Addition of short-term investments                            |
| Penambahan investasi jangka panjang                             | (7,817)          |                           | (2,271)          | Addition of long-term investments                             |
| Penjualan aset tetap                                            | 577              |                           | -                | Proceeds from sales of fixed assets                           |
| Perolehan aset tetap                                            | <u>(158,079)</u> | 6,16                      | <u>(235,136)</u> | Acquisition of fixed assets                                   |
| <b>Arus kas bersih yang digunakan untuk aktivitas investasi</b> | <u>(158,685)</u> |                           | <u>(243,070)</u> | <b>Net cash flows used in investing activities</b>            |
| <b>Kenaikan bersih kas dan setara kas</b>                       | <u>509,368</u>   |                           | <u>89,443</u>    | <b>Net increase in cash and cash equivalents</b>              |
| <b>Kas dan setara kas pada awal tahun</b>                       | 1,497,640        | 5                         | 1,409,775        | <b>Cash and cash equivalents at the beginning of the year</b> |
| <b>Efek perubahan kurs pada kas dan setara kas</b>              | <u>(1,272)</u>   |                           | <u>(1,578)</u>   | <b>Effect of exchange rate on cash and cash equivalents</b>   |
| <b>Kas dan setara kas pada akhir tahun</b>                      | <u>2,005,736</u> | 5                         | <u>1,497,640</u> | <b>Cash and cash equivalents at the end of the year</b>       |

Lihat Catatan 16 untuk informasi transaksi non-kas.

Refer to Note 16 for the non-cash information.